## Career path/synopsis Tapani Oksanen, M.Sc. Forestry Senior Partner, Indufor

- What kind of career?
  - ✓ Technical specialist
  - ✓ Field project expert
  - √ Government/International organization/Company man
  - ✓ Development forestry generalist
- Education: M.Sc. Forest products' marketing (81), M.Sc. Social Economics of Forestry (85)
- Career aim: to have a professionally and personally rewarding life & meet economic obligations & work in an international setting & avoid getting bogged down and bored
- Requirements: willingness and capacity to learn new things, sufficient language and social skills, ability to network internationally, good mentor(s) and a bit of luck
- Strategy: keep your eyes open and follow what's going on, be willing to jump into the unknown, change your vantage point every now and then
- Trade-off: lots of travel days weeks months years (must like it most of the time). Must also have tolerant and independent spouse.

- 70s studies (Finland, USA), short term employment in Sweden, Canada, travels in Europe
- Late 70s early 80s unsuccessful attempt to become paper industry executive

   back to university for second M.Sc. and to find a more rewarding/suitable
   path
- Early 80s hired in a development cooperation project with Mexico at the University of Helsinki
- Mid 80s FAO Associate Professional Officer in Honduras and Peru
- Late 80s Coordinator at the Finnish National Board of Vocational Education of a forestry training programme (COFOPLAN) organizing training in Sudan, Somalia and Ethiopia
- Early 90's Forestry Adviser for the Ministry for Foreign Affairs in Finland engagement with international forest processes

## 92 hired by Indufor

- ✓ between 92 and 2005 some 50+ separate assignments/projects in 20+ countries for MFA, SIDA, GTZ, FAO, UNDP, WB, NDF, NIB, IIED, ITTO, ETFAG...
- ✓ project/program planning, evaluation, appraisal, project backstopping (project cycle management)
- ✓ studies on topics reflecting the "priorities of the day":
  - Debt for nature swaps
  - NFP's and institutional reforms
  - Aid effectiveness and "aid architecture"
  - Forest sector in poverty reduction
  - Forest governance and illegal logging and related trade
  - Etc.
- ✓ marketing, preparation of proposals etc.
- ✓ leading teams for the above

- 2005-07 working at the World Bank
  - ✓ Senior Forestry Specialist
  - ✓ Task Team Leader for the Forest Law Enforcement and Governance Program
- 2008 Re-hired by Indufor as Managing Director (08-10), and Senior Partner (10-)

Has my career aim been met?

So far no doubt

Regrets?

None

Big question at this point:

 Is there still enough mental and physical capacity, flexibility and enthusiasm to move on (and fight the inevitable cynicism that comes with age)?